

IAA 80: the Unigrains indicator of European listed agri-food stocks

Created by Unigrains, the IAA 80 consists of 80 listed agri-food stocks based in 13 countries of Western Europe (Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Norway, Spain, Sweden, Switzerland, United Kingdom). It is weighted by the market capitalisation. The selected stocks have a market capitalisation of more than €50m and a minimum free float of 15%. Additional information on the composition of the IAA 80 indices is available in annex. All figures in this memorandum come from the S&P Capital IQ database and are calculated in euro.



STOCK MARKET REVIEW AS OF MARCH 2022

See illustrative charts in Appendix 1 of this document.

IAA 80 down since January, war in Ukraine accelerates correction

With inflation and the Ukrainian crisis, global indices and the IAA 80 are heading back down

At the end of 2021 good corporate earnings had contributed to a strong rebound in stock prices. At the time, the rise in inflationary pressures was seen mainly as a temporary corollary of the global economic recovery. However, in the first quarter of 2022, concerns came back to the front. From January onwards, the lack of visibility on future operating performance drove prices down. Then stock market indices, including the IAA 80, accelerated their downside trend when the Russian-Ukrainian war started at the end of February.

The prospect of the ECB introducing rate hikes only gradually and the announcement of generally good annual results contributed to the recovery in prices since March. That said, the expected deterioration of the economic environment and in purchasing power put the brakes on the rebound.

The IAA 80 dropped by 8.2% in the first quarter, underperforming the MSCI Europe (-6.4%)

The Beverage component fell by 10.3%, while the Food component fell by a more moderate 6.8%. In the Beverage sector, the brewers most exposed to Russia (Carlsberg, Heineken and Olvi Oyj) suffered some of the heaviest losses. Major international players in Wine & Spirits such as Diageo (-12.8%), Pernod Ricard (-5.7%) and Davide Campari (-16.7%) are trending down for the first time since November 2020. This weighs on the decline in the component. At +18.1%, the Seafood sub-sector is swimming against the tide of the Food component, buoyed by the surge in salmon prices and the recovery in the Foodservice sector.

Over one year, the performance of the IAA 80 (+6.6%) remains positive and in line with the MSCI Europe (+6.3%). The Beverage component is benefiting from the surge of Wine & Spirits (+24.3%) while the Food component is supported by Chocolate and Confectionery (+29.9%) and Seafood (+17.3%).

Lead 16, down 8.5%, has temporarily lost its defensive premium

An analysis of the IAA 80 by size category shows that the two extremes are declining the most. With the Ukrainian crisis **the defensive nature of the largest caps is losing its appeal**. The anxiety caused by the conflict and the assessment of companies' exposure to Ukraine and Russia are becoming the main drivers of investor behaviour. The **Small 16's 6.1% decline** reflects small companies' greater vulnerability to inflation, except for the world leader in olive oil, Deoleo (+28.1%), which benefits from the severe disruption of sunflower oil supplies caused by the war.

At -8.0%, the FR 12 French sub-index is following the IAA 80 (-8.2%) and the CAC 40 (-7.7%)

The FR 12's performance was driven down by Danone (-10.8%), LDC (-13.8%) and Bonduelle (-19.1%). Investors' wait-and-see attitudes regarding Danone's new strategy combines with doubts about the company's ability to pass on its rising costs. The French poultry leader LDC is suffering from the impact of bird flu and the war in Ukraine, which severely weighs on its production costs. Bonduelle's management has revised downwards its annual margin targets. The turnaround of its fresh prepared foods business in North America is still pending, and the fate of its





shelf-stable business is still not determined. The still unclear impact of the war on its results adds uncertainty: Ukraine and Russia only represent 5% of the revenues but deliver above-average margins.

In Q1-22, the trajectory of the IAA 80 clearly deviated from that of the US 66

The performance gap between the European and American indices first observed in Q421 widened in Q122: **the IAA 8o plunged while the US 66 slowed sharply but remained slightly positive at +0.3%**. US companies are less affected overall by the Russian-Ukrainian crisis and have better pricing power on their national territory than their European counterparts, if only because food retail is less concentrated there. For example, Coca-Cola rose by +7.9% in Q122 because it is still seen as a defensive investment: it has limited exposure to Ukraine and Russia (maximum 2% of its revenue) and its leading position supports its strong pricing power.

Negative scissor effect for agri-food sector valuations

As for the MSCI Europe and the CAC 40, the average valuation of the IAA 80 measured as a multiple of EBITDA contracted sharply in Q122, down to 14.1x from 15.5x in Q421. The deterioration in the capitalisation/EBITDA ratio is directly linked to a scissor effect created by, on the numerator, lowering price expectations as the Ukrainian crisis drags on, and, on the denominator, current corporate results, which continue to reflect the 2021 economic recovery.



| | | 4.00 | | 4.4 |
|-----------|-----------|----------|---------|---------|
| Quarterly | / changes | in the n | nain ii | ndices: |

| | | Unigrains in | Global indices | | | | |
|----------|--------|-------------------|--------------------|--------|--------|-------------|--------|
| | IAA 8o | Food component | Beverage component | FR 12 | US 66 | MSCI Europe | CAC 40 |
| Q221 | 8.2% | 5.0% | 13.8% | 8.9% | 2.4% | 4.8% | 6.6% |
| Q321 | (4.6%) | (2.4%) | (8.1%) | (0.3%) | (2.1%) | (0.3%) | (0.5%) |
| Q421 | 11.4% | 9.7% | 14.0% | 5.9% | 12.4% | 7.8% | 9.7% |
| Q122 | (8.2%) | (6.8%) | (10.3%) | (8.0%) | 0.3% | (6.4%) | (7.7%) |
| LTM Q122 | 6.6% | 5.7% | 8.2% | 5.2% | 14.1% | 6.3% | 9.1% |

^a As the index compositions have been updated, the growth rates are slightly different from those presented in the Q421 IAA 80 note

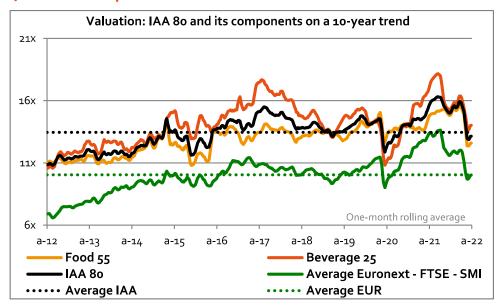






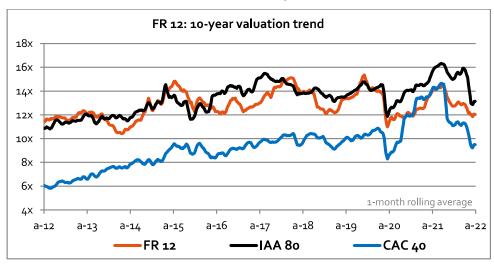
VALUATION

IAA 80: back to Q420 level but premium retained



The IAA 80 average valuation fell back to 14.1x in Q122, a level not seen since Q420. However, the agri-food sector's price premium over the European average (Euronext+FTSE+SMI), which had considerably reduced at the beginning of the pandemic and went on to gradually recover, is not weakening. The gap between the two ratios remains at 3.5x, stable from Q421 (3.6x).

The FR 12's valuation has declined but maintains its premium over the CAC 40



The FR 12 fell 0.6x down to 12.3x, but less than the CAC 40, which lost 1.1x

The CAC 40's and the FR 12's valuations have recorded similar declines (-7.7% for the former and -8.0% for the latter). Therefore, the increase in the valuation gap (2.1x versus 1.7x in O(4-21)) between the two ratios can be explained by a less pronounced operational rebound for French agri-food companies. Their results are inherently less volatile than those of the CAC 40, which includes a larger proportion of cyclical stocks.

The French sub-index's valuation remains lower than the IAA 80's (14.1x)

While average valuations were similar in Q419 at 14.2x, the gap that widened with the health crisis remains high at -1.9x.





Average quarterly valuations of the main indices:

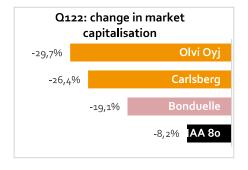
| | ı | Jnigrains indice | Broader indices | | | |
|-------|--------|-------------------|--------------------|--------|-----------------------------|--------|
| | IAA 8o | Food component | Beverage component | FR 12 | Average Europe- FTSE-SMI | CAC 40 |
| Q1-21 | 14.8 x | 13.9 × | 16.2 X | 13.2 X | 12.8 X | 13.6 x |
| Q2-21 | 16.1 X | 15.0 X | 17.8 X | 14.3 X | 13.4 X | 14.4 X |
| Q3-21 | 15.5 X | 15.1 X | 16.2 X | 13.5 X | 12.4 X | 12.2 X |
| Q4-21 | 15.5 X | 15.3 X | 15.8 X | 12.9 X | 11.9 X | 11.3 X |
| Q1-22 | 14.1 X | 13.7 X | 14.8 X | 12.3 X | 10.6 x | 10.1 X |

^a As the composition of the indices has been updated, the quarterly averages are slightly different from those presented in the **Q4-21 IAA 80 note**



SECTOR ANALYSIS

Consequences of geographic exposure to Ukraine and Russia



Company exposure as a % of annual sales and operating income

| operating income | | | | | | |
|-------------------|--------------------|---------|---------------|--|--|--|
| | Country | Revenue | Op. income | | | |
| Carlsberg (DN) | Russia, Ukraine | 9% | 11% | | | |
| Olvi Oyj (FI) | Belarus, Russia | ~25% | >24% | | | |
| Bonduelle (FR) | Russia, Ukraine | ~5% | >5% | | | |

Sources: Unigrains, financial reports

Beverage: Carlsberg and Olvi Oyj, 2 of the 3 worst performances in Q121

There is a strong correlation between the stock market performance of the brewers Carlsberg and Olvi Oyj and their exposure to the Russian-Ukrainian conflict: they recorded the biggest falls in the quarter within the Beverage component.

- Carlsberg initiated its Russian business' sale process on 28 March, which could take up to a year. The Danish brewer has also stopped its production in Ukraine for security reasons, stating it would resume operations once the situation has stabilised. While the exit from Russia removes a source of uncertainty for investors, Ukraine continues to weigh on the company's share price.
- Olvi Oyj has limited exposure to Russia, but the Finnish brewer has production
 facilities in Belarus and achieves 21% of its sales in the country, which is openly
 supporting Russia in the war. The products sold in Russia (about 4% of sales) are
 exported from Belarus, Finland and the Baltic States. On 7 March, the company
 suspended its annual guidance after stopping exports to Russia and announcing its
 withdrawal from Belarus, where it is actively seeking to sell its operations.





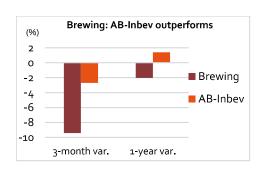
Bonduelle's activities in Russia further weaken its position

Bonduelle has three plants in Russia, whose products are sold locally or exported to certain countries of the former USSR. In the country for 25 years, it announced it would continue its activities there but would use the profits made during the war for the reconstruction in Ukraine. Its revenue exposure is fairly low, around 5%, but Russia is more profitable than average. Management admits it is difficult to assess precisely the financial consequences of the conflict. This is in addition to the already high level of uncertainty caused by a delay in the recovery of fresh prepared foods in North America and the ongoing indecision about the future of the North American shelf-stable business. Under these circumstances, the company has revised downwards its 2022 margin guidance.

Pricing power, a key factor in stock market performance

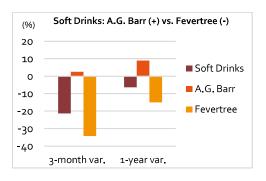
The assumption put forward in our 2022 outlook (see Q4-21 IAA 80 note), namely that pricing power is a major driver in the divergences in stock market performance from one sub-sector to another and between players in the same sub-sector, was confirmed in Q122.

o **AB InBev**'s recently improved negotiating power works in its favour. It can now increase its prices without damaging its volumes, mainly thanks to its portfolio premiumisation (premium beers now account for a third of its sales), accelerated innovation and its digital transformation. The latter allows it to optimise its promotional campaigns and product range.



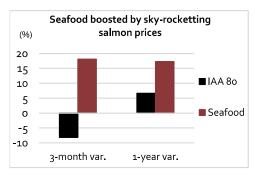
Demand for Soft Drinks is proving
 to be relatively inelastic to moderate price increases. That said, diverging
 performances within the sub-sector show that the strategies adopted provide unequal
 room for manoeuvre.

Fevertree maintains good sales growth but its profitability is hurt by an outsourcing-based business model, which limits cost control. In addition, its distribution network expansion strategy in the US, which involves maintaining competitive prices, hampers it in passing on its rising costs. Its sluggish stock performance contrasts with that of A.G. Barr, which is benefits from



having reoriented its portfolio towards high-growth premium categories. Its hedging and long-term supply contracts strategy also contributes to resilient margins.

Of the Food component subsectors,
 Seafood was the only one to perform positively in Q122, at +18.1%. This impressive trajectory directly reflects the very sharp rise in salmon prices (spot price doubled in one year) resulting from the current supply shortage.

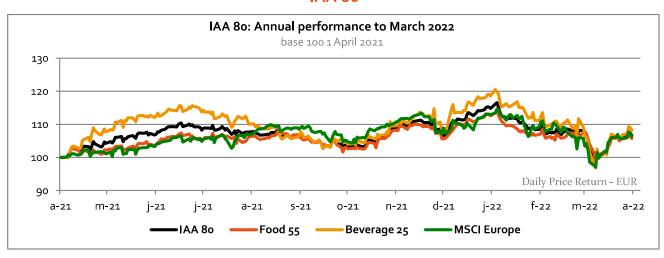


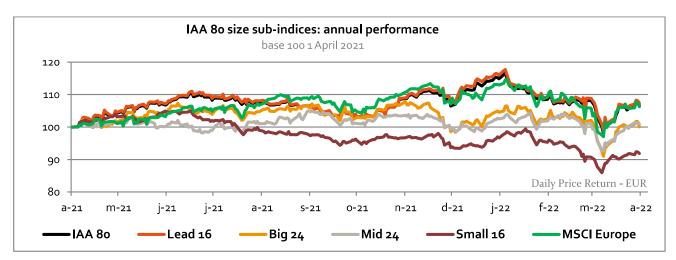




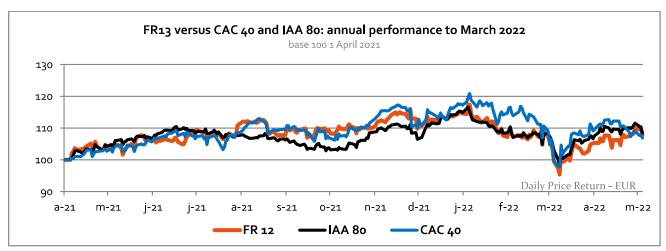
Appendix 1 – Charts

IAA 80





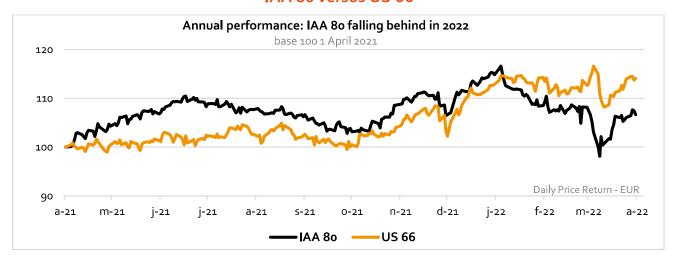
FR 12

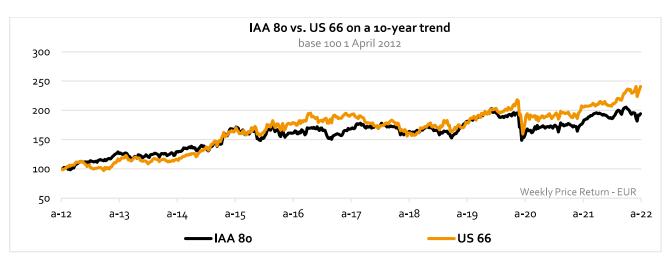






IAA 8o versus US 66









Appendix 2 - Additional figures and definitions

Stock market performances

Performance* of agri-food indices at 31/03/2022

| | | | | | Annua | lised grow | th |
|-------------|---------|----------|----------|--------|---------|------------|----------|
| | 1 month | 3 months | 6 months | 1 year | 3 years | 5 years | 10 years |
| IAA 8o | (0.7%) | (8.2%) | 3.4% | 6.6% | 2.3% | 2.9% | 6.9% |
| Food 55 | (2.0%) | (6.8%) | 3.0% | 5.7% | 4.5% | 4.9% | 7.6% |
| Beverage 25 | 1.5% | (10.3%) | 4.0% | 8.2% | (1.6%) | (0.4%) | 5.5% |
| Lead 16 | (0.7%) | (1.3%) | 4.0% | 7.3% | 2.2% | 3.1% | 7.0% |
| Big 24 | (1.3%) | (4.7%) | (3.0%) | 0.0% | 4.4% | 2.2% | 5.9% |
| Mid 24 | 1.6% | (1.9%) | (0.2%) | 0.9% | 0.2% | (1.7%) | 7.1% |
| Small 16 | 1.7% | (6.1%) | (4.1%) | (8.2%) | (1.3%) | (10.4%) | (7.7%) |
| FR 12 | (o.6%) | (8.0%) | (2.7%) | 5.6% | 0.6% | 4.2% | 4.7% |
| MSCI Europe | 2.8% | (6.4%) | 1.5% | 6.3% | 5.3% | 3.5% | 5.2% |

^{*}Share price performance throughout the corresponding period, excluding dividends

Volatility: average weekly variation (absolute)

| | 1 year | 3 years | 5 years | 10 years |
|-------------|--------|---------|---------|----------|
| IAA 8o | 1.1% | 1.4% | 1.3% | 1.4% |
| Food 55 | 1.1% | 1.4% | 1.3% | 1.4% |
| Beverage 25 | 1.5% | 2.0% | 1.8% | 1.9% |
| Lead 16 | 1.1% | 1.5% | 1.4% | 1.5% |
| Big 24 | 1.4% | 1.5% | 1.5% | 1.5% |
| Mid 24 | 1.1% | 1.5% | 1.4% | 1.3% |
| Small 16 | 1.2% | 1.4% | 1.3% | 1.6% |
| FR 12 | 1.4% | 1.8% | 1.7% | 1.7% |
| MSCI Europe | 1.3% | 1.8% | 1.5% | 1.6% |

Key financial data in 2020

| Average | Sales (€m) | EBITDA/ SALES | ROCE | Gearing | Leverage |
|--------------|------------|------------------|------|---------|----------|
| IAA 8o | 4,600 | 12% | 7% | 0.5 | 3.2 |
| Food 55 | 4,823 | 10% | 6% | 0.5 | 3.1 |
| Beverage 25 | 4,081 | 17% | 9% | 0.6 | 3.7 |
| Lead 16 | 21,034 | 20% | 8% | 0.7 | 2.6 |
| Big 24 | 2,436 | 14% | 10% | 0.4 | 1.7 |
| Mid 24 | 1,153 | 9% | 6% | 0.5 | 3.8 |
| Small 16 | 361 | 8% | 4% | 0.6 | 5.1 |
| FR 12 | 3,409 | 12% | 5% | 0.7 | 5.5 |
| Euronext 100 | 19,953 | 17% | 9% | 0.3 | 1.3 |

^a The high leverage ratio of FR 12 is largely due to the presence of Champagne stocks and Advini (wine). The nature of their activity requires significant storage capacity due to the ageing of the alcohol produced.

MSCI Europe: index representing the European stock market. Weighted index of 434 Western European stocks, with an average market capitalisation of €15 billion.

EBITDA multiple = EV/EBITDA

EV (enterprise value) = market capitalisation + net financial debt + minority interests

ROCE = EBIT * (1-33%) / (net fixed assets + working capital requirement) avq year n/n-1

Gearing = net financial debt/shareholders' equity

Lever = net financial debt/EBITDA

Financial data are derived from the CIO database, which adjusts them according to its own methodology to produce consistent indicators.

Financial performances



Definitions





Appendix 3 - Methodology

The IAA 80 is divided into several sub-indices based on three criteria:

- Activity: Food 55 and Beverage 25, comprised respectively of 55 and 25 stocks
- Size: Lead 16, Big 24, Mid 24 and Small 16 with a breakdown of businesses based on their market capitalisation at 1 January of the current year; thresholds at €200m, €1,000m and €10,000m.
- o Geographic region: FR 12, comprised of 12 French stocks.

The use of the various sub-indices in the analysis may vary from one quarter to the next, depending on their relevance.

Unigrains updates the composition of its indices and sub-indices once a year during the first quarter analysis. The update considers market capitalisation on 1st January as well as entry and exit of index stocks.

- This year, 4 stocks exited the Unigrains index. The investment fund CVC Capital Partners acquired Stock Spirits ("Mid"), which was permanently delisted at the end of November 2021. Although it is a UK company, Nomad Foods ("Big"), is listed primarily in the United States, so Unigrains decided to remove the company from the IAA 80. The investment fund InvestIndustrial is in the process of acquiring 100% of La Doria ("Mid"). Finally, the free float of Lanson-BCC has fallen below 15%.
- These 4 companies were replaced by:
- **JDE Peet's** ("Big") Dutch company Jacobs Douwe Egberts is the world's largest speciality coffee and tea producer. Its brand portfolio includes Senseo, Tassimo and L'Or.
- Salmon Evolution ("Mid") founded in 2017, the Norwegian company farms salmon in land-based farms.
- Kopparbergs Bryggeri SA ("Mid") the Swedish company is mainly active in the brewing industry.
- **The Artisanal Spirit Company** ("Small") the Scottish company holds a portfolio of premium whisky brands, as well as other spirits (cognac, rum, etc.), which it sells to individuals exclusively on a subscription basis, mostly online. The company also has four stores in the United Kingdom.
- Buoyed by a healthy equity market and resilient earnings, 6 companies improved their ranking. Rémy
 Cointreau and Mowi left "Big" for "Lead", Premier Foods and Aryzta moved from "Mid" to "Big", and Italian
 Wine Brands and Lanson BCC left "Small" for "Mid". No company moved down a sub-index.

IAA 80 stocks

| Company | Country | Sector | Sub-sector | Market cap. at 01/01/2022 (in €m) | Size category |
|-------------------|---------|----------|---------------------------|--------------------------------------|---------------|
| NESTLÉ | CH | Food | Sweet & savoury groceries | 337,152 | Lead 16 |
| DIAGEO | UK | Beverage | Wine & spirits | 120,723 | Lead 16 |
| UNILEVER | UK | Food | Sweet & savoury groceries | 120,277 | Lead 16 |
| AB-INBEV | BE | Beverage | Brewing | 105,262 | Lead 16 |
| HEINEKEN | NL | Beverage | Brewing | 56,918 | Lead 16 |
| PERNOD-RICARD | FR | Beverage | Wine & spirits | 55,183 | Lead 16 |
| DANONE | FR | Food | Sweet & savoury groceries | 35,530 | Lead 16 |
| LINDT & SPRUENGLI | CH | Food | Chocolate, confectionery | 28,782 | Lead 16 |
| CARLSBERG | DK | Beverage | Brewing | 21,847 | Lead 16 |
| KERRY | IE | Food | Agri-food ingredients | 20,028 | Lead 16 |
| ABF | UK | Food | Sweet & savoury groceries | 18,895 | Lead 16 |
| DAVIDE CAMPARI | IT | Beverage | Wine & spirits | 14,388 | Lead 16 |
| JDE PEET'S | NL | Beverage | Coffee | 13,603 | Lead 16 |
| BARRY CALLEBAUT | CH | Food | Chocolate, confectionery | 11,683 | Lead 16 |
| RÉMY COINTREAU | FR | Beverage | Wine & spirits | 10,867 | Lead 16 |
| MOWI | NO | Food | Seafood | 10,772 | Lead 16 |
| ORKLA | NO | Food | Sweet & savoury groceries | 8,783 | Big 24 |
| SALMAR | NO | Food | Seafood | 7,135 | Big 24 |
| EMMI | CH | Food | Dairy products | 5,537 | Big 24 |
| AAK | SE | Food | Agri-food ingredients | 4,908 | Big 24 |





| Company | Country | Sector | Sub-sector | Market cap. at 01/01/2022 (in €m) | Size category |
|-----------------------------|-----------|----------------------|---|--------------------------------------|--------------------|
| ROYAL UNIBREW | DK | Beverage | Brewing | 4,731 | Big 24 |
| LOTUS BAKERIES | BE | Food | Cereal, oilseed & protein crop processing | 4,538 | Big 24 |
| LERØY SEAFOOD | NO | Food | Seafood | 4,099 | Big 24 |
| FEVERTREE | UK | Beverage | Soft drinks | 3,754 | Big 24 |
| TATE & LYLE | UK | Food | Agri-food ingredients | 3,658 | Big 24 |
| GLANBIA | IE | Food | Agri-food ingredients | 3,524 | Big 24 |
| P/F BAKKAFROST | DK | Food | Seafood | 3,441 | Big 24 |
| BRITVIC | UK | Beverage | Soft drinks | 2,927 | Big 24 |
| SUDZUCKER | DE | Food | Sugar | 2,693 | Big 24 |
| VISCOFAN | ES | Food | Agri-food ingredients | 2,627 | Big 24 |
| EBRO FOODS | ES | Food | Cereal, oilseed & protein crop processing | 2,586 | Big 24 |
| CRANSWICK | UK | Food | Meat | 2,335 | Big 24 |
| AUSTEVOLL SEAFOOD | NO | Food | Seafood | 2,143 | Big 24 |
| BELL | СН | Food | Meat | 1,761 | Big 24 |
| L.D.C. | FR | Food | Meat | 1,701 | Big 24 |
| HILTON FOOD | UK | Food | Meat | 1,207 | Big 24 |
| PREMIER FOODS | UK | Food | Sweet & savoury groceries | 1,143 | Big 24 |
| ARYZTA | СН | Food | Cereal, oilseed & protein crop processing | 1,089 | Big 24 |
| C&C GROUP | IE | Beverage | Wine & spirits | 1,081 | Big 24 |
| OLVIOYJ | FI | Beverage | Brewing | 1,056 | Mid 24 |
| GRIEG SEAFOOD | NO | Food | Seafood | 932 | Mid 24 |
| BAKKAVOR | UK | Food | Sweet & savoury groceries | 871 | Mid 24 |
| SAVENCIA | FR | Food | Dairy products | 839 | Mid 24 |
| HOTEL CHOCOLAT | UK | Food | Chocolate, confectionery | 825 | Mid 24 |
| GREENCORE | IE | Food | Sweet & savoury groceries | 810 | Mid 24 |
| CLOETTA | SE | Food | Chocolate, confectionery | 735 | Mid 24 |
| ANORA GROUP® | FI | Beverage | Wine & spirits | 730 | Mid 24 |
| NORWAY ROYAL SALMON | NO | Food | Seafood | 707 | Mid 24 |
| A.G. BARR | UK | Beverage | Soft drinks | 686 | Mid 24 |
| BONDUELLE | FR | Food | F&V | 670 | Mid 24 |
| NICHOLS | UK | Beverage | Soft drinks | 655 | Mid 24 |
| B.F. | CH | Food | Sweet & savoury groceries | 643 | Mid 24 |
| LAURENT-PERRIER | FR | Beverage | Wine & spirits | 613 | Mid 24 |
| FROSTA | DE | Food | Sweet & savoury groceries | 585 | Mid 24 |
| ORIOR | CH | Food | Meat | 565 | Mid 24 |
| RAISIO | FI | Food | Sweet & savoury groceries | | Mid 24 |
| GREENYARDS FOOD | | Food | F&V | 533 | Mid 24 |
| ATRIA | BE | Food | Meat | 500 | Mid 24 |
| KOPPARBERGS BRYGGERI | FI | | | 323 | <u> </u> |
| ITALIAN WINE BRANDS | FSE IT | Beverage Beverage | Brewing Wine & spirits | 316 | Mid 24 Mid 24 |
| NEWLAT FOOD | | Food | · | 305 | Mid 24 |
| | IT | | Sweet & savoury groceries Seafood | 284 | Mid 24 |
| SALMON EVOLUTION | NO | Food | | 267 | |
| SCANDI STANDARD TER BEKE | SE | Food Food | Meat Meat | 260 | Mid 24 |
| LUCAS BOLS | BE | | | 214 | Mid 24 Small 16 |
| | NL | Beverage | Wine & spirits | 176 | |
| HKSCAN DOMMERY | FI | Food | Meat | 161 | Small 16 |
| VRANKEN POMMERY | FR | Beverage | Wine & spirits | 160 | Small 16 |
| SCHLOSS WACHENHEIM | DE | Beverage | Wine & spirits | 156 | Small 16 |
| FINSBURY FOOD | UK | Food | Cereal, oilseed & protein crop processing | 148 | Small 16 |
| VALSOIA | IT | Beverage | Sweet & savoury groceries | 147 | Small 16 |





| Company | Country | Sector | Sub-sector | Market cap. at 01/01/2021 (in €m) | Size category |
|------------------------------|---------|----------|---|--------------------------------------|---------------|
| MARIE BRIZARD | FR | Food | Wine & spirits | 147 | Small 16 |
| DEOLEO | ES | Beverage | Sweet & savoury groceries | 144 | Small 16 |
| GROUPE MINOTERIES | СН | Food | Cereal, oilseed & protein crop processing | 129 | Small 16 |
| MIKO | BE | Beverage | Sweet & savoury groceries | 127 | Small 16 |
| FLEURY MICHON | FR | Food | Meat | 98 | Small 16 |
| HOCHDORF | СН | Food | Agri-food ingredients | 89 | Small 16 |
| THE ARTISANAL SPIRIT COMPANY | UK | Beverage | Wine & spirits | 81 | Small 16 |
| APETIT | FI | Food | Sweet & savoury groceries | 80 | Small 16 |
| ADVINI | FR | Food | Wine & spirits | 73 | Small 16 |
| TIPIAK | FR | Food | Sweet & savoury groceries | 60 | Small 16 |

^a Formerly Altia, renamed Anora Group following the merger with Arcus in September 2021

US 66 stocks

The list of stocks in the US index created by Unigrains is updated each year when analysing the first quarter of the current year based on their market capitalisation on $\mathbf{1}^{st}$ January. The market capitalisation on $\mathbf{1}^{st}$ January 2022 is given below for information purposes.

| Company | Sector | Sub-sector | Market capitalisation at 01/01/2022 (in €m) |
|-----------------------------------|----------|---------------------------|---|
| THE COCA-COLA COMPANY | Beverage | Soft drinks | 224,884 |
| PEPSICO, INC. | Beverage | Soft drinks | 213,649 |
| MONDELEZ INTERNATIONAL, INC. | Food | Sweet & savoury groceries | 81,336 |
| KEURIG DR PEPPER INC. | Beverage | Soft drinks | 45,958 |
| MONSTER BEVERAGE CORPORATION | Beverage | Soft drinks | 44,685 |
| CONSTELLATION BRANDS, INC. | Food | Wine & spirits | 41,354 |
| THE KRAFT HEINZ COMPANY | Food | Sweet & savoury groceries | 38,639 |
| GENERAL MILLS, INC. | Food | Sweet & savoury groceries | 35,738 |
| THE HERSHEY COMPANY | Food | Chocolate, confectionery | 35,045 |
| BROWN-FORMAN CORPORATION | Food | Wine & spirits | 29,926 |
| TYSON FOODS, INC. | Food | Meat | 27,826 |
| HORMEL FOODS CORPORATION | Food | Meat | 23,286 |
| MCCORMICK & COMPANY, INCORPORATED | Food | Sweet & savoury groceries | 22,689 |
| KELLOGG COMPANY | Food | Sweet & savoury groceries | 19,323 |
| CONAGRA BRANDS, INC. | Food | Sweet & savoury groceries | 14,404 |
| THE J. M. SMUCKER COMPANY | Food | Sweet & savoury groceries | 12,941 |
| CAMPBELL SOUP COMPANY | Food | Sweet & savoury groceries | 11,531 |
| DARLING INGREDIENTS, INC. | Food | Ingredients | 9,858 |
| MOLSON COORS BEVERAGE COMPANY | Food | Brewing | 8,869 |
| LAMB WESTON HOLDINGS, INC. | Food | Sweet & savoury groceries | 8,140 |
| POST HOLDINGS, INC. | Food | Sweet & savoury groceries | 6,202 |
| PILGRIM'S PRIDE CORPORATION | Food | Meat | 6,042 |





| Company | Sector | Sub-sector | Market capitalisation at 01/01/2022 (in €m) |
|---------------------------------|----------|--------------------------------|---|
| INGREDION, INC. | Food | Ingredients | 5,654 |
| THE BOSTON BEER COMPANY, INC. | Beverage | Brewing | 5,415 |
| FLOWERS FOODS, INC. | Food | Pastry & bakery | 5,106 |
| CELSIUS HOLDINGS, INC. | Beverage | Soft drinks | 4,906 |
| SEABOARD CORPORATION | Food | Meat, agric. commodities, etc. | 4,016 |
| LANCASTER COLONY CORPORATION | Food | Sweet & savoury groceries | 4,009 |
| SANDERSON FARMS, INC. | Food | Meat | 3,750 |
| NATIONAL BEVERAGE CORP. | Beverage | Soft drinks | 3,720 |
| BEYOND MEAT, INC. | Food | Meat | 3,629 |
| THE SIMPLY GOOD FOODS COMPANY | Food | Sweet & savoury groceries | 3,510 |
| THE HAIN CELESTIAL GROUP, INC. | Food | Sweet & savoury groceries | 3,480 |
| J & J SNACK FOODS CORP. | Food | Sweet & savoury groceries | 2,651 |
| HOSTESS BRANDS, INC. | Food | Sweet & savoury groceries | 2,485 |
| COCA-COLA CONSOLIDATED, INC. | Beverage | Soft drinks | 2,483 |
| THE DUCKHORN PORTFOLIO | Beverage | Wine & spirits | 2,353 |
| TOOTSIE ROLL INDUSTRIES, INC. | Food | Chocolate, confectionery | 2,024 |
| TREEHOUSE FOODS, INC. | Food | Sweet & savoury groceries | 1,988 |
| B&G FOODS, INC. | Food | Sweet & savoury groceries | 1,754 |
| MGP INGREDIENTS, INC. | Beverage | Wine & spirits | 1,641 |
| CAL-MAINE FOODS, INC. | Food | Eggs | 1,589 |
| SOVOS BRANDS, INC | Food | Sweet & savoury groceries | 1,335 |
| CALAVO GROWERS, INC. | Food | F&V | 1,154 |
| TATTOOED CHEF, INC. | Food | Sweet & savoury groceries | 1,120 |
| FRESH DEL MONTE, INC. | Food | F&V | 1,088 |
| MISSION PRODUCE, INC. | Food | F&V | 975 |
| JOHN B. SANFILIPPO & SON, INC. | Food | F&V | 909 |
| UTZ BRANDS, INC. | Food | Sweet & savoury groceries | 659 |
| VITAL FARMS, INC. | Food | Eggs and milk | 640 |
| THE VITA COCO COMPANY, INC | Beverage | Soft drinks | 545 |
| SENECA FOODS CORPORATION | Food | F&V | 365 |
| WHOLE EARTH BRANDS, INC. | Food | Sweet & savoury groceries | 363 |
| LANDEC CORPORATION | Food | F&V, ingredients | 288 |
| ZEVIA PBC | Beverage | Soft drinks | 214 |
| NATURALSHRIMP INCORPORATED | Food | Seafood | 202 |
| CRIMSON WINE GROUP, LTD. | Beverage | Wine & spirits | 163 |
| FARMER BROS. CO. | Food | Sweet & savoury groceries | 118 |
| THE ALKALINE WATER COMPANY INC. | Beverage | Soft drinks | 111 |
| LAIRD SUPERFOOD, INC. | Food | Sweet & savoury groceries | 104 |
| BRIDGFORD FOODS CORPORATION | Food | Sweet & savoury groceries | 97 |
| BARFRESH FOOD GROUP, INC. | Food | Sweet & savoury groceries | 74 |
| NUZEE, INC. | Beverage | Coffee | 66 |
| MAMAMANCINI'S HOLDINGS, INC. | Food | Meat | 63 |
| LIFEWAY FOODS, INC. | Food | Soft drinks | 62 |
| FRESH VINE WINE, INC. | Beverage | Wine & spirits | 55 |

